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# Annual Review 2017

World-class transportation infrastructure and services

## About us

The Chartered Institution of Highways & Transportation (CIHT) is a charity, learned society and membership body with 12 UK regions and a number of international groups.

Our objects, laid down in our Charter and Byelaws, are 'to advance for the public benefit the science and art associated with highways and transportation in all their aspects; and to promote education, training and research and development of the said science and art'.

We offer routes to qualification including Chartered Engineer, Incorporated Engineer and Engineering Technician, the SoRSA Certificate of Competency and Transport Planning Professional.

We are the leading voice our profession and a prime source of advice for national and local government and other strategic stakeholders.

Our membership is growing, and we embrace all aspects of transport infrastructure and services. Our Institution is the natural home for all people working in transport infrastructure who are seeking education, professional qualification, technical guidance and networking in a welcoming environment.

#### Strategic priorities for 2016 – 2021

#### 1. Promoting professionalism and encouraging learning

Giving members the skills, training and qualification to be the workforce that society and the economy need We will:

- Attract more members to professional qualifications
- Continue to offer and develop routes to membership for highways and transportation professionals at all stages of their careers
- Demonstrate and promote the value of professional qualifications to individuals and employers
- Develop our approach to continuous learning and embed this as an essential requirement for a skilled and effective workforce
- Provide mentoring and professional development opportunities to all our members

#### 2. Influencing the future

Working with members, regions, stakeholders and decision makers to demonstrate the value of efficient transport infrastructure, as well as continually seeking to improve all networks so that they are safe, sustainable, effective and able to meet the changing needs of society

#### We will:

- Shape and contribute to transport policy across the UK and internationally

# CIHT

#### Vision:

World-class transportation infrastructure and services.

#### Mission:

- Be committed to excellence
- Support our members and advance their professional standing
- Inspire lifelong learning
- Generate and share knowledge
- Demonstrate transport infrastructure's contribution to a prosperous economy and a healthy and inclusive society.

#### Values:

#### Professional

An effective, high-performing Institution that has integrity and acts impartially

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### Collaborative

A membership body that engages with stakeholders, supports common interests and seeks to inform and influence decision makers

### Progressive An ambitious

An ambitious and innovative Institution committed to positive change

- Maintain and develop relationships with national and regional governments, the industry and the public
- Foster research and debate on a long-term vision for transport infrastructure through knowledge generation and future thinking
- Identify and disseminate good practice through effective exchange of knowledge and information
- Increase CIHT's presence and profile

## 3. Developing our membership by providing services that benefit our members and society

Recruiting new members and retaining existing ones through a reputation for excellence and a range of attractive membership services

#### We will:

- Achieve sustainable growth across all grades and diversify our membership profile
- Shape a long-term vision for the profession that will equip it to attract, retain and develop talent
- Promote the status of transportation professionals and the importance of the sector to the economy, environment and society
- Provide quality services and enhance support to our members and regions
- Continue to provide a range of high-quality events, seminars and networking opportunities at national and regional level

## **President's report**



I had the honour and privilege of becoming President of CIHT in June 2016 and I have thoroughly enjoyed my time in the role. I have been fortunate to be President at a time when the Institution has been growing in strength and in the influence it has on transport issues.

The theme for my Presidential Year has been 'Strategic Collaboration in Transport'. There have been many opportunities during the year to promote the need for genuine collaboration in the development of our profession and in the delivery of infrastructure projects and services. Collaboration requires strong leadership, stakeholder involvement and a focus on common objectives. Collaborating at a strategic level has helped to ensure that key messages - including the need for committed long-term investment in transportation - are delivered strongly and are clearly understood. Bringing industry groups together to collaborate in addressing strategic issues has worked really well in a number of areas. We have seen CIHT and others come together under the Royal Academy of Engineering banner to make a combined submission to Government on the potential issues and opportunities facing the industry arising from Brexit and the Industrial Strategy. This type of collaborative approach is much more effective than individual submissions and needs to be applied more widely.

In March, we held our annual conference 'Delivering World Class Transport Infrastructure and Services' which explored how leading organisations are responding to the challenges and opportunities facing the highways and transportation industry. In April, we held our annual learned society lecture on the subject of autonomous vehicles, another important topic for CIHT and for society. CIHT is closely involved in all of these developments.

Our industry is facing a significant skills shortage and CIHT has been taking a lead role in bringing stakeholders together to develop potential solutions. As part of this we have developed closer relationships with our Corporate Partners and with academic bodies. One of the key initiatives has been encouraging organisations to sign up to our new diversity and inclusion charter. We have been highlighting the business case for increasing diversity and inclusion and the role it will play in helping with the recruitment, retention and development of a diverse workforce to help address the skills shortage. We have also been encouraging members to signup as STEM ambassadors and to use our careers material to encourage young people into highways and transportation. We have continued to make awards in EngTech, IEng, CEng, Transport Planning Professional and the SoRSA Certificate of Competency. It has been really encouraging to see more people apply and take these qualifications through us.

Our regional structure is now well established and we are seeing strong committees with diverse and younger members. We have seen increasing numbers of events around the regions, over 250 events in total. In my role as President, I have been pleased to visit nearly all of the regions during the year. I have enjoyed a range of site visits including the new Mersey Gateway bridge crossing; the Cardiff Eastern Bay link road; the new Wear Crossing in Sunderland; the Titanic Quarter in Belfast; Gatwick Airport airside operations; and the new High Speed Rail College in Birmingham. It is thanks to the dedication and support of all our regional volunteers and supporters that we provide a strong platform for more members to become involved in the wider work of the industry.

CIHT is working as an influencer with government and other key stakeholders and are at the centre of many of the discussions that affect our industry today. We have maintained a high profile in the media and have appeared on a variety of media on topics including shared streets, infrastructure funding, and addressing the skills crisis. In the last year, we have held meetings with national transport ministers, across the devolved nations and met many parliamentarians.

Our organisation is all about our membership and the services we provide to society is a key part of our charitable status. We are very pleased that more and more people are continuing to join us as the natural home for people working in the highways and transportation sector.

I believe that CIHT will continue to play a vital role to play in the future of our sector, be that through encouraging collaboration, working with industry to tackle the diversity agenda or through knowledge transfer and the sharing of best practice. By working together we can deliver world class transport infrastructure and services.

S. G. Lowcell

**Steve Rowsell,** CIHT President 2016 - 17

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## Governance

The Board of Trustees and Council act as CIHT's decision making and advisory bodies. They set the strategy and business plans to deliver CIHT's objectives and outputs on behalf of the membership.

The Board of Trustees has a responsibility to ensure that the affairs of the Institution are kept in good order, and legal and statutory obligations are fulfilled. It has overall responsibility for overseeing the management and administration of the Institution.

The Council advises on the strategic and professional direction of the Institution and has the power to elect and remove the trustees.

#### Board of Trustees & Council Members for 2016/17 are:

#### **Board of Trustees**

Steve Rowsell BSc CEng MICE FCIHT MCIPS (President & Chair of Trustees) Gordon Baker BSc DiPTE CEng CDir FCIHT (Chair Appian Trading Board) Russell Bennett BEng (Hons) MBA CEng FICE MCMI FCIHT David Black BSc CEng MICE FCIHT (Chair External Affairs & Communications Strategy Board) Peter Brown BSc MSc Eng DIC CEng MICE MCIT FCIHT (Honorary Treasurer) Matthew Lugg OBE CEng MICE FCIHT MIMgt (Vice President) **Glenn Lyons** BEng PhD MCIHT MTPS TPP (Member without Portfolio) Andreas Markides BSc (Hons) MSc CEng FICE FCIHT (Vice President) Spencer Palmer BEng (Hons) CEng MICE FCIHT (Chair Membership & Skills Strategy Board) Sue Sharland MA PhD FCIHT (Immediate Past President) Deborah Sims BSc (Hons) MSc CEng HonMSoRSA PGCertHE FHEA FCIHT (Member without Portfolio) Martin Tugwell BSc (Eng) Hons CEng MICE FCIHT (Chair Learned Society & Technical Strategy Board) Council

#### Please note Council also includes the Board of Trustees

Stuart Atkinson BSc MA CEng MICE MAPM MCIHT - South East Bert Bailie BSc (Hons) MSc CEng FCIHT - Northern Ireland Lynn Basford BA FCIHT Council has 44 members, comprising:

- President
- 2 Vice Presidents
- 3 Immediate Past Presidents

Mike Bordiss BSc DMS CEng MICE FCIHT

- 1 Honorary Treasurer
- 12 Ordinary Members
- 16 Region Members
- 8 Nominated Members
- 1 SoRSA representative

Tim Bowes BSc CEng MICE MCIHT - East of England Steve Carmody BSc (Hons) CEng MICE FCIHT - Yorkshire and the Humber Kate Carpenter BEng CEng FSoRSA MICE FCIHT Ginny Clarke OBE BSc CEng MICE FCIHT Claudia Currie BSc (Hons) MSc DIP PGDIP TPP CEng FCILT Geoff Dadd BSc MBA CEng MICE MCIHT - London Andrew Davidson MSc CEng TPP FCIHT - C&S Scotland **Ed Downer** CMILT MCIHT MTPS Wayne Duerden BEng CEng MICE FCIHT HonFIHE John Fleming BEng CEng MBA FCIHT - Republic of Ireland **David Gibby** BSc (Hons) CEng FICE FCIHT (Past President) Tim Groves BSc (Hons) CEng MICE FCIHT MCMI - Southern Tim Harbot BSc CEng MICE MCIHT Peter Hibbert BSc TPP MCIHT Sheila Holden OBE BSc MSc CEng MICE MRTPI TPP FCIHT (Past President) Nick Hopcraft BSc (Hons) CEng MICE FCIHT Stuart Kay IEng AMICE FCIHT FSoRSA (SoRSA Representative - Observer) Mark Kemp MBA BSc (Hons) CEng MICE FCIHT Steve Kent BSc (Hons) CEng MICE FCIHT Mike Peet BEng (Hons) CEng MICE MCIHT - North West Mark Pemberthy FCIHT - South Eastern Jerry Pert BSc FCIHT Anthony Robinson BSc (Hons) TPP MCIHT - North East & Cumbria

Sarah Simpson BA (Hons) MSc (Eng) CEng MCIHT Tim Speed BSc (Hons) CEng MICE FCIHT MTPS FFB Neil Wallace BSc CEng MICE CFIOSH FCIHT - Scotland Andrew Warrington BEng CEng MICE MCIHT - East Midlands

Michael Yeo BSc (Eng) CEng MICE MCIHT - South West

## A year in review

# Promoting professionalism and encouraging learning

#### Skills

Skills development is a key theme for CIHT and the Institution continues to take an active role looking at how to ensure that current and future skills needs in the sector are met.

Over 100 CIHT Ambassadors have signed up to use the Institution's interactive careers toolkit. The toolkit is for Ambassadors to use when visiting UK schools, colleges, universities and careers fairs to encourage more young people to consider a career in highways and transportation.

CIHT held a Skills Roundtable in November 2016 where stakeholders from across transport infrastructure discussed ways of responding to the skills challenge facing the industry.

Apprenticeships offer an excellent opportunity for the industry to attract more people into the workforce. CIHT has been involved in the development and delivery of the Transport Planning Technician trailblazer apprenticeship and is actively supporting





other employer consortiums seeking to develop apprenticeship programmes.

#### Qualifications

CIHT supports a full range of professional qualifications for people at all stages of their career. Members can apply for EngTech, IEng and CEng, as well as the the SoRSA Certificate of Competency in Road Safety Audit, endorsed by Highways England, and the Transport Planning Professional qualification run in partnership with Transport Planning Society.

2016 saw 105 candidates pass their professional qualifications. 62 candidates gained CEng, 21 gained IEng, 6 gained EngTech and 16 achieved the Transport Planning Professional Qualification.

In March 2017, CIHT partnered with the Chartered Management Institute (CMI) to offer a streamlined route to qualify as a Chartered Manager (CMgr). The partnership means that CIHT members who hold Chartered Engineer (CEng), Incorporated Engineer (IEng), or Transport Planning Professional (TPP) registration with five years or more of management experience are eligible for CMI's qualified route to becoming a Chartered Manager.

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#### Influencing the future

#### **Raising the profile**

CIHT actively promotes the status of the highways and transportation profession and those who work in this industry. Through proactively engaging with politicians, media and other key stakeholders, CIHT highlights its vision of 'World-Class Transportation Infrastructure and Services.

CIHT has continued to raise its profile through expanding its communication activities. In looking to highlight the variety of initiatives that the Institution is involved in, CIHT has been appearing and commenting in more media than ever before including broadcast, online and print. Recent communication activity has seen comments on the UK's Election, shared streets, network resilience, diversity and inclusion and skills provision for the industry.

CIHT responded to over 20 consultation documents from governments across the UK. This resulted in evidence being given to the Transport and Women and Equalities Select committees. The Institution maintained its close links with other key stakeholders on a variety of issues and issued media/policy briefings (27 in total) on topics such as Diversity and Inclusion, Collaboration, High Speed Rail, and the Industrial Strategy.

CIHT continued to promote its Diversity and Inclusion toolkit. The toolkit is available online and was this year supplemented by the launch of a Diversity and Inclusion Charter. Companies are being encouraged to signup to this charter to help industry recruit, retain and develop a diverse workforce.

#### Liaison with other institutions and bodies

In the last year, the Institution has been involved in a number of high profile meetings and roundtables with decision makers in Westminster and the devolved nations. CIHT has been represented and has taken part in fringe events at a number of the party political conferences and has maintained its level of engagement with politicians/key stakeholders.

CIHT signed an International Collaboration Agreement with the American Institute of Transport Engineers (ITE) to work together on reciprocal memberships, promotion of applicable work across various media channels, co-branding of events and seminars, webinar and podcast creation and facilitation of information sharing.

#### **Transportation Professional**

Transportation Professional, the Institution's magazine, had a redesign in 2016.

Recent features have been Innovation, Education, and Road Construction and Maintenance, technical articles on a range of topics including Sustainable Transport, Road Worker Safety, and Local Transport Provision. Transportation Professional magazine is available digitally in the 'My CIHT' section of the Institution's website.

Transportation Professional Weekly News is sent out to members' registered email addresses. In the last year, over 370 news items were released to keep members up to date on industry activity.

#### Developing our membership by providing services that benefit our members and society

#### Membership

Membership growth and retention are a key strategic priority for CIHT. The last year has seen a 2% growth in membership.

There have been various activities designed to demonstrate the value of CIHT membership. As well as encouraging more people to join the Institution, members became more engaged through highlighting their stories, and career achievements.

Future plans to improve member services include enhanced professional development opportunities for through the website. For more information visit www.ciht.org.uk/myciht

April 2017 saw the launch of the National Young Professionals Network, providing the opportunity for members to come together to discuss key issues and make a positive contribution to CIHT at a national level.

#### **CIHT Foundation**

The CIHT Foundation continues to make charitable collections at a number of events including the Annual Luncheon. The Foundation's focus is on educational or innovative proposals that advance the art and science of highways and transportation. During this period, grants were awarded to Anglia Ruskin University for a small research project, and several other universities to fund highways and transportation prizes, as well as a number of engineering scholarships through the Arkwright Trust.

#### Regions

The work of CIHT's volunteers in the regions is essential in providing local events and opportunities to interact with like-minded professionals. In 2016, CIHT's regions ran over 250 events and functions for the membership and the wider highways and transportation industry, including technical seminars, site visits, regional conferences and social gatherings. The regions also provide local mentor support for members seeking to become professionally qualified.

#### **Events**

Britannia Walk organised seminars that covered themes such as Local Roads Futures, New Models for Collaboration and Total Transport.

Over 220 delegates attended the Institution's fourth Annual Conference in March 2017 and focussed on 'delivering world class transport infrastructure and services'. The Conference was a major success with speakers from the Department for Transport, Highways England, ADEPT and the RAC Foundation. The Annual Conference promotes and highlights the important work going on in the sector to a wider audience.

The annual CIHT Awards Dinner took place with 450 guests in June 2016 at the Pavilion, Tower of London. The Awards Dinner is a culmination of a competition based across 14 separate categories which, in 2016, received over 150 entries. The CIHT Awards recognise the outstanding achievements of those working in the sector and promote their work as best practice to the industry.

In December, the CIHT Annual Luncheon took place at the Grosvenor House Hotel, London. Over 1,750 guests gathered for a spectacular networking and social event that celebrated the work of the highways and transportation sector.

#### Space@119

CIHT's central office Space@119 is a popular venue for members to hold meetings or to use the members' lounge. The facilities are also used for CIHT conferences, seminars and meetings in-house and have received increasing use from external clients with over 150 bookings during the year.



#### Future plans

In September 2016, CIHT launched its new Strategic Plan for 2016-2021, setting out our strategic priorities for the next five years.

This sees the Institution focusing on the following areas:

# Promoting professionalism and encouraging learning

Giving members the skills, training and qualification to be the workforce that society and the economy need.

#### Influencing the future

Working with members, regions, stakeholders and decision makers to demonstrate the value of efficient transport infrastructure, as well as continually seeking to improve all networks so that they are safe, sustainable, effective and able to meet the changing needs of society.

# Developing our membership by providing services that benefit our members and society

Recruiting new members and retaining existing ones through a reputation for excellence and a range of attractive membership services

At an operational level, the Institution is developing its business processes and systems to improve delivery of cost effective services to members, enhance organisational efficiency, sustainably grow our income base and build our human capital – both staff and volunteers.

The new Strategic Plan 2016-2021 is underpinned by a corporate business plan and financial strategy that will provide clear targets and measurable outcomes.

**CIHT** 

# **CIHT in numbers**

Annual luncheon 1,770 Attendees



Media Mentions

12, 400 peo

2016 450 guests at the Awards Dinner 222 delegates

at Annual Conference 2017



Media Releases issued Over 250 events



3,699 Link

ciht.org.uk



# 12,400 people receive TP weekly



# Linked in Members

# CIHT

#### Income & Expenditure for the year ended 31 December 2016

The summarised financial statements are extracted from the full Trustees' annual report which were approved by the Trustees and signed on their behalf on 17 May 2017. The full financial statements, on which the auditor Sayer Vincent gave an unqualified audit report has been submitted to the Charity Commission and to the Office of the Scottish Charity Regulator.

	Total Funds 2016 £	Total Funds 2015 £
la sense		
Income	45.074	27.000
Donations & Legacies	15,974	27,809
Income from Charitable activities		
Member Activities	1,886,294	1,868,206
Education	75,372	67,692
Publications	113,584	112,202
National Conference	39,069	34,756
	2,114,319	2,082,856
Other trading activities		
Appian Trading	454,024	442,298
Investment income	7,812	4,461
Total Incoming Resources	2,592,129	2,557,424
Expenditure on charitable activities	1,960,671	1,896,940
Expenditure on raising funds		
Trading & collecting subscriptions	505,061	499,815
Total Resources Expended	2,465,732	2,396,755
Operating surplus	126,397	160,669
Gains/(Losses) on investments	78,176	13,872
Net movement in funds	204,573	174,541
Total Funds b/fwd	3,778,566	3,604,025
Total Funds C/fwd	3,983,139	3,778,566

These summarised financial statements may not contain sufficient information to gain a complete understanding of the financial affairs of the CIHT consolidated group. The full Trustees' report, financial statements and auditor's report may be obtained from the charity's head office or downloaded from our website.

S. G. Rowsell

**Steve Rowsell,** CIHT President 17 May 2017

#### Balance Sheet as at 31 December 2016

	Consolidated 2016	CIHT Only 2016	Consolidated 2015	CIHT Only 2015
Unrestricted Funds	3,350,196	3,343,728	3,291,810	3,285,342
Designated Funds	530,917	530,917	405,621	405,621
Restricted Funds	102,026	102,026	81,135	81,135
Total Funds	3,983,139	3,976,671	3,778,566	3,772,098
Represented by Fixed Assets				
Tangible Assets	2,196,774	2,196,774	2,243,508	2,243,508
Investments	607,399	607,499	529,223	529,323
	2,804,173	2,804,273	2,772,731	2,772,831
Current Assets	1,801,956	1,730,190	1,706,294	1,587,988
less: Current Liabilities	(408,623)	(343,425)	(469,376)	(357,638)
Creditor over one year	(214,367)	(214,367)	(231,083)	(231,083)
Total Net Assets	3,983,139	3,976,671	3,778,566	3,772,098

The information above is extracted from the audited annual accounts. These are available from the Charity Commission or www.ciht.org.uk

#### ciht.org.uk

CIHT's Corporate Partner Scheme gives organisations a chance to work together with CIHT to promote excellence in the highways and transportation sector.

#### **Gold Corporate Partners**

AECOM

Aggregate Industries UK Ltd Amey OW Ltd Arcadis Consulting (UK Limited) Arup (Ove Arup & Partners International Ltd) Atkins Ltd **Balfour Beatty** Colas Ltd Costain FM Conway Galliford Try Infrastructure Limited Jacobs **Kier Highways Ltd** Morgan Sindall Mott MacDonald Peter Brett Associates Ringway Group Ltd **Ringway Jacobs Ltd** Tarmac Transport Planning Associates WSP | Parsons Brinckerhoff

#### **Silver Corporate Partners**

ACO Technologies plc Alun Griffiths (Contractors) Ltd A-One+ ASI Solutions Ltd Asphalt Reinforcement Services Ltd BAM Nuttal Buckingham Group Contracting Limited Carnell Support Services Ltd Causeway Technologies Ltd Chevron Traffic Management Ltd Connect Plus Services DBi Services DGA UK Ltd Easybuild (Construction Software) Ltd Fusion Gattica Associates Ltd George Corderoy & Co Gomaco International Ltd H. W. Martin Highways Industry.com J McCann & Co (Nottm) Ltd J Murphy & Sons Ltd Jointline Limited MAC Surfacing Limited MBP Surfacing Limited MHC Traffic Ltd Nynas UK Norman Rourke Pryme **Pavement Testing Services Ltd** Pitney Bowes **Project Centre Road Surface Treatments Association** Safecote Limited Shell UK Oil Products Ltd Skanska Stabilised Pavements Ltd TAG Construction Ltd **Taylor Woodrow Total Bitumen** Transport Research Laboratory Tripod Crest Ltd VolkerHighways WJ Group Yotta

More information is available at: ciht.org.uk/CorporatePartnerScheme

#### **CIHT Senior Staff**

Sue Percy BSc (Hons) MA MRTPI, Chief Executive Peter Connolly Director of Corporate & Business Services Andrew Hugill BSc (Hons), CEng MICE MCIHT Director of Policy & Technical Affairs Daniel Isichei BA (Hons), Director of Communications Sue Stevens BA (Hons), Director of Education & Membership

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Registered in England No. 252735 Incorporated by Royal Charter Registered Charity in England No. 1136896 Registered Charity in Scotland No. SC040873 Please contact the Institution for an electronic copy of the full Annual Report and accounts

